

Stakeholder analysis

First step: broaden information on stakeholders

For all institutions which participated at Alpine Space projects of the Programm period 2007-2013 in the thematic fields “resource efficiency and ecosystem management” and “inclusive growth” information was added for further description. This provides a **matrix of competences** in which the different interests and competences of stakeholders are structured and presented.

The first columns contain objective information while the last ones inform about the *subjective estimated influence* of the institution on sustainable spatial development in general. As there are legitimate concerns about subjectivity, the estimation of the “degree of influence” and the “area of influence” was made by different persons independent from each other. This doesn't provide objectivity, but probably a certain “inter-subjectivity”.

Objective information

- **Type:** Types are for example (Spatial planning) Authority, Chamber of Commerce and Industry, Chamber of trade and crafts, Development agency, Education and training center, Energy agency and similar institutions, Environmental agency, Intermunicipal association, NGO/NPO, Protected areas management body, Provider of public services, Research institute/centre, University/Institute of applied science ...
- **Sector:** Belongs the stakeholder to the public or the private sector?
- **Spatial level:** The spatial level at which the stakeholder acts, these are: Local, Regional, National, International
- **Branch:** NACE-classes upper level [more information about NACE](#)
- **Thematic focus or main interest:** List of thematic fields in which the stakeholder has his main competences and interests. For example agriculture, spatial planning, forestry, ecosystems etc.
- **Relation to the Alps:** Where is the stakeholder located: within the perimeter of the Alpine Convention, within the Alpine Space or outside?
- **Relation to the Alpine Space Programme:** Did the stakeholder participate in the Alpine Space Programme (ASP) as lead partner, project partner, subcontractor or observer? How many projects did the stakeholder participate?

As WikiAlps-Project internal additional information an attempt was made to *estimate the influence of the stakeholder on sustainable spatial development*. It was tried to describe the influence by 4 additional fields:

- The resources of the stakeholder, like for example members (in the case of NGOs), manpower, knowledge/expertise etc.
- What are his “means” of influence? For example planning policy, project action, education, expertise sharing, lobbying etc.
- Has he a low, medium or high degree of influence on sustainable spatial development in his area?
- What is the area of his influence: local, regional, national or international?

These information are interpretations of the WikiAlps partners, which are - as already mentioned above - subjective and can therefore be perceived in a different way by others. Therefore it is not published for a single stakeholder, but was only included into the country and AS level analysis.

Second step: Analysis and interpretation

The matrix of competences was analysed for each alpine country and for the whole Alpine Space Programme area, using descriptive statistics. In addition, a stakeholder network analysis was performed. The results and their interpretations can be found below.

- [Austria](#)
- [France](#)
- [Germany](#)
- [Italy](#)
- [Slovenia](#)
- [Switzerland](#)
- [Synthesis of national analysis and interpretations](#)
- [Stakeholder network analysis](#)

Important notice: The method was tested only for institutions participating in the two thematic fields “inclusive growth” and “resource efficiency” of the Alpine Space Programme period 2007-2013.

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Last update: **2014/12/15 09:21**

