

## Results

Results of a project can be differentiated in [outputs, outcomes and impacts](#) of an intervention. [OECD Glossary of Key Terms in Evaluation and Results Based Management](#). Project outputs can generally be identified very easily. Yet, they represent only a first step towards the ultimate objective of project interventions: Initiating project-related outcomes and having true impacts on the ground.

## Outputs

Outputs are an immediate deliverable of a project. They should be finalised and publicly available by the time the project terminates. Outputs comprise tangible project results such as tools, databases, executive summaries, educational material etc.

- **Best practice**: Collection of best and good practices or even development of best practice (may be also a pilot activity)
- **Conference report**: Documents with information and outcomes of conferences
- **Data**: Data collected in the project, may be quantitative or qualitative
- **Database**: Data collected and organized in a database
- **policy oriented summary**: Non-scientific summary which comprises the most relevant results for decision makers and the public
- **Guidelines**: Guideline as a support for implementation of the achieved results for civil servants, planner, NGO, etc.
- **Indicator**: Suggestion or development of indicators to analyze status or changes of specific criteria
- **Institution**: Institution or organisational structure developed in the project
- **Intermediate**: Outputs on which the project builds up, background information on project
- **Label**: A label to characterize or certify a specific quality of a project, a process etc.
- **Literature review**: Collection of relevant literature for a certain topic
- **Map**: Map compiled in the project
- **Methodology**: Development of a methodology which was new developed or new implemented
- **Network**: Network of stakeholder, experts, decision maker established in the project
- **Pilot activity**: Any pilot activity which has been carried out in the course of the project
- **Public relation**: Dissemination tools such as books, films, exhibitions (but not the usual newsletters, press information)
- **(Policy) Recommendations**: Recommendation dedicated to decision maker and policy maker to shape their fields of action
- **Report**: Public available report on work package, overall project report or on single activities
- **Strategy**: Strategy is a high level plan to achieve one or more goals
- **Study**: In-depth analysis and study of a particular issue, delivering qualitative and quantitative results
- **Theory**: Development of a new theory in the respective field of expertise
- **Tool**: Tools or measures which help to implement the project insights in the practice
- **Tool Framework**: Descriptions of technical and communication contents of tools
- **White paper**: A white paper is an authoritative document which helps stakeholders to understand an issue, solve a problem, or make a decision
- **other**

## Outcomes and Impacts

Outcomes are the likely or achieved short-term and medium-term effects of an intervention's outputs, e.g. the outcome of improved, knowledge-based decision-making processes as an effect of a knowledge database (= output) established by a project. Outcomes will in most cases not materialise before project closure.

Impacts are positive and negative, primary and secondary long-term effects produced by a development intervention, directly or indirectly, intended or unintended. [OECD Glossary of Key Terms in Evaluation and Results Based Management](#)

As outcomes and impacts are difficult to differentiate, this section contains both of these types of project results.

The identification of outcomes and impacts requires a deeper insight into the respective project e.g. through project participants or direct interviews with project representatives. Outcomes and impacts are usually not solely influenced by projects, but are a complex combination of project results on the one hand and framework conditions on the other.

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